

Municipality/Agency					
Contact: Anna Gibso	n-Olajos, Ed	conomic Development Officer			_
Category	Score/10	Community Profile Assessment	1		ļ
Maps	3 3	Location Map	Y	1	1
· · · · · · · · · · · · · · · · · · ·		Transportation map	_ ✓	┿	_
		Labour shed map	<u> </u>	_	<u>/</u>
		Comments:		<u></u> `	/
		It is better to have a more clear map which shows the location, labourshed, and transportation connections to major market centres.			
Web Capabilities	10	Downloadable from website		T	_
		Downloadable in one document	7	+	-
		Clearly indicated/easy to find	V	+	-
		Comments: It is good to put the profile on your website in the ED section as one whole down document.		⊥ ble	_
Contact Information	7	Contact name and direct contact information available		Τ-	-
		Contact info easily found	V	+	-
		Toll free phone number available	-	V	7
		Comments: No contact person provided.		<u>_</u>	_
Demographic	6	Current population stated		\ \ v	7
Characteristics		Historic population info available		╽	-
		Age distribution available	V	+*	-
•		Comparisons to Ontario		1	7
		Dwelling data presented	√	 	-
		Language data presented	—	√	7
		Year of data provided for each data table	√	╀	-
		Earnings/income information available	V	╁━	-
		Source of data provided, and stated in correct format	 	1	,
		Comments: No language data provided. Dwelling data is not complete. Data is out of date Comparison to Ontario data would be beneficial Data source should be in correct format.		<u> </u>	
Labour force characteristics	7	Labour force size, participation, employment and unemployment rates provided for municipality and labour shed	√		_
Cital acteriatics		Commuting data provided	<u> </u>	 _ ,	+
		"Labour force by industry" found for selected services and industries	-	√	_
		Labour force by occupation provided	√ √	-	_
		Percentage breakdown and comparison to Ontario for above (except	V	├—	+
		commuting) Comments: No labour force info for labour shed. Data source should be in correct format. Percentage breakdown comparison to Ontario data would be beneficial No labour force commuting data provided.		_ ✓	



Contact: Anna Gibso		conomic Development Officer		
	ii Olujos, El	Community Profile Assessment		
Category	Score/10	Comments	ΤY	N
Education	5	Educational attainment provided	√	Ť
		Percentage comparison to Ontario		√
		Field of study data provided		√
		Source of data provided, and stated in correct format	-	Ì√
		Year of data provided for each data table		V
		Educational institutions listed and complete		
		List of educational institutions complete	 	1
		Comments:		
		No data source provided. Percentage breakdown with comparison to Ontario data would be beneficial No field of study data provided		
Hiring and Training	0	Training facilities information provided		√
		Training listed in appropriate section		₩
		Both public & private training facilities listed		√
		Training list complete		▼
		Employment agencies available		V √
		Comments:	L	ν_
······································		It would be helpful to list local training facilities and employment agencies.		
Major employers (Public & Private)	9	Top public and private sectors employers listed		
(Public & Private)		Type of business indicated for each top employers	√	
		Comments: It will be better to list top 10 private and public employers		
Local Utilities -	4	Electrical energy company name stated	- √	
Electrical energy		Contact information provided	-	√
		Rates provided		V
		Direct Web URL links directly to rates (ie. not company home page)		v √
		Effective date of rates provided		_v √
		Comments:		V
		It will be better to provide contact information, rates and direct web link to the	company	<i>(.</i>
Local Utilities -	4	Gas company name stated		
Natural Gas		Contact information provided		√
		Rates provided		·
		Direct Web URL links directly to rates (ie. not company home page)	-	√
		Effective date of rates provided		Ť
		Comments: It will be better to provide contact information, rates and direct web link to the	company	
Local Utilities Service	2	Name(s) of service providers stated	1-/	\dashv
Availability	_	Water and sewer plant capacities stated	▼	_/
		Peak flows/consumption provided		√
		Link to water quality reports		√
		Description of treatment systems		√
		peopliphon of negrinein systems		_√_



Contact: Anna Gibso		onomic Development Officer		
Tomade: Aima Oisso	n-Olajos, E	Community Profile Assessment		<u> </u>
Category	Score/10	Comments	Y	N
		Rates provided with date of last rate approval	_	$\overline{\mathbf{v}}$
		Connection and any other fees provided		Ť
		Contact information listed	_	Ī
		Comments: It would be more helpful to provide connection and other fees. No contact information provided. Water and sewer info is not complete.	<u></u>	<u>*</u>
Telecommunications	7	Telecommunication companies and respective services listed		Τ-
Services &		Telephone, cellular, broadband service types listed	V	┼-
Broadband		Contact information provided for each company	<u>v</u>	 _ ,
		Comments: It would be better to provide contact information and website of each provide	r.	
Tax information	0	Municipal tax rates		T-7
		Federal personal tax rates	-	√ √
		Provincial personal tax rates	<u> </u>	
		Corporate (Canada and provincial) tax rates		√
		Capital taxes	<u> </u>	1
		Payroll taxes (typical)		√
		Sources & effective dates provided		√
		Contact information for each provided	<u> </u>	√
		GST/HST, PST info provided	<u> </u>	√
		Comments:		√
		It would be more helpful to list federal, provincial, personal income rates and property rates.	municipal	!
Incentives	0	Incentives listed with brief description		√
		Contact information & web link for each incentive		Ť
		Employment programs	-	√
		Industry incentives		V
		Community Improvement Plan designation noted if any		∀
		Other programs listed		-
		Comments: It is desirable to list the most common incentives applicable to the community	/-	_√
Local business	0	Local business services listed with contact info		√
services		Local financial institutions listed with contact info		V
		Business resources listed with contact info	-	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
		Comments: Need to list local business services and contact info.		
Transportation	8	Transportation networks listed and described: road, rail, air, marine		_
networks		Distance to major markets indicated	√	_
		Transportation providers contact information listed	√	-
			1/	



Municipality/Agenc	y: Powassan		
Contact: Anna Gibs	son-Olajos, Ed	conomic Development Officer	
Catagoni	Score/10	Community Profile Assessment	
Category	Score/10	Comments Comments: Transportation information is not complete.	<u> </u>
Climate	7	Typical monthly temperature high/low/average provided, average monthly precipitation provided Comments: Climate information is not complete.	v
Quality of Life & Education	6	Protective services provided (police, fire, ambulance) Protective services contact info complete Health care facilities information provided Health care facilities contact info complete School/education information found Contact information for school/education Other quality of life information provided Comments: It is helpful to list names and contact information for schools, hospitals and other institutions.	√
Housing	4	Housing or dwelling values provided Total number or percentage of dwellings by type listed Date of data collection indicated Source of data indicated Comments: Data is out of date.	\forall \forall \display \dinfty \din \display \display \display \display \disp
Property listings	0	Where to find Business Property listings is indicated Web links to property listings Comments: It will be more helpful to have a local property list or a web links to property list.	√
Planning & Development Approvals	0	All common development related approvals processes are documented Typical timeframes required for each approval is indicated Development related fees and charges are listed Effective date of fees indicated Contact information & web link provided Comments: It would be helpful to list typical process, fees and approval times.	√ √ √ √
Local real estate market summaries	0	Local (business) real estate market summaries provided Sources of local information are provided Contact information provided Comments: No information provided.	√ √ √
R & D Institutions	0	Local institutions listed, type of R&D, contact info, URL	√



Municipality/Agency:	Powassan			
Contact: Anna Gibso	n-Olajos, Ed	conomic Development Officer		
		Community Profile Assessment		
Category	Score/10	Comments	Y	N
		Comments: Need to provide closest R&D Institutions info.		
Demographic/labour force projections	0	Demographic projections available		√
		Labour force projections listed		Ī√
		Comments: No projections provided.		
Above information is up-to-date	7	Data should be current year data where such data is available		- √
		Other data appears to be the most recent available	V	Ť
		Comments: It will be more helpful to use 2010 data and the most updated rates.		
TOTAL	96/250	Additional Comments:		
		Data is out of date, need to update. Need more detailed information provided.		



	owassan		_	_
	nna Gibson-O			
Project: P	roject 330 25,0	00 sq.ft. manufacturing plant		
Goal: D	oes the proposi	al present a clear statement of community attributes relative to the proposed pro	ject?	
Assessment Crit	eria Score	RFP Response Assessment Comments		-
Assessment Ont	/10	Comments	Y	N
Demonstrated Understanding of	8	Personalized cover letter (ie. by Mayor)	\	
Project		Response indicates a strong understanding of project requirements	√	
		Information customized to the request	√	-
		Response includes brief summary understanding of the project	✓	
		Competitive advantages 'pitched'	V	
		Comments: Very good! Do not hesitate to ask questions about the project in advance of responding to u more about the product, markets, transportation needs, etc. Also good to put company logo on the cover.	nderst	and
Available Sites an	d 6	Relevant property opportunities identified	V	V
Buildings		Buildings/serviced sites fully meet requirements		~
Site sizeSite properties		More than one site option provided	1	
one properties		Complete description of property, including asking price	1	7
	ii	Good description of services available at site	V	1
		Each site has a site plan		V
		Each site is located on a map/plan showing where site is in relation to surrounding area, sites, land uses	✓	√
		OP/zoning designations and uses/restrictions/requirements provided – each site	✓	
		Highway & truck route connections provided	√	1
		Air photos	1	
		Surrounding businesses indicated	V	-
		 Comments: Unfortunately, no buildings available, and each of the four proposed parcels are not "shovel-and require some form of planning approval, some of which could involve substantial risk. A site plan of some form is desirable for each site that indicates dimensions, location of service. Proposal was printed in black and white and the exact lot location on the air photos was not discernable. Ideally surrounding businesses are indicated on the air photos. Points lost because sites are not shovel-ready, otherwise a good description on each was properly and the property of the	ices, et	c.



Labour Availability 7 Information provided on labour force size, employment/unem	ployment rates,
labour force commuting	
Information provided for entire labour shed area	√
Indicates current commuting patterns with data from census	
(



Electric Power	3	Explanation of Ontario system		T	√
		Wholesale, and long-term contract arrangements noted		†	√
		Affirmative statement regarding ability to service lots	_	+	√
		Sample bill with estimated power requirements	-	\dagger	<u></u>
		Contact information provided	-		<u></u>
		Transformer or other costs, total monthly costs, incentives listed		Щ.	√
		Monthly billing estimate provided, reasonable		╁	√
		Rates provided are current	-	-	<u></u>
		Web URL is to specific rates for this area	√	4	<u> </u>
		Connection fee reasonable, negotiable		\dagger	?
		Service from multiple grids/sub-stations noted?	-	-	ż
		Comments:	·	Ц.	<u> </u>
		 Getting cooperation from Hydro One is evident. Provide contact information. Rates are not the most recent. 			
Natural Gas	6	Background on gas company	7	T	_
		Contact information provided	✓	1	
		Good explanation re: gas supply		Ť	√
		Link provided, directed to correct page of interest	✓	1	
		Rate chart provided is accurate and up-to-date	✓	1	
		Provided with the estimated costs (annual) and sample bill		Ī	✓
		Incentive information provided		T	✓
		Comparisons of heating costs (ie. propane vs. gas) are provided if no gas available			
		Note "Hydro One" in contact area for gas. Could provide a typical gas cost for a similar building, or assume gas consumption and gen fake bill.	erate a		
Water	5	Owner/operator of system noted	T	Τ	\dashv
		Contact information provided		†	7
		Indication of water quality in area		†	✓
		Provided with link to water quality reports		Τ.	√
		Details provided regarding treatment facility		t,	abla
		Water capacity, rates, average daily demand provided to confirm sufficient	<u> </u>	Τ,	<u></u>
		capacity to meet demand		╀	_
		Estimated annual cost provided	✓		_
		Existence/amounts of connection fees stated	✓	Ļ	_
		Current water rates provided Comments:			_
		 Water quality is a serious risk factor, so water quality reports, MOE reports for both water ar should be available. Average daily flows vs. rated capacities, and frequency of flows over rated capacities is of it well as any MOE outstanding orders. Contact info for water and sewer needs to be provided. Is there sufficient capacity for 3000 liters at each of the serviced sites? 			



Sewer	5	Owner/operator of system noted		
		Contact information provided		+
		Description of system and capacity to meet demand (rated capacity & average peak flow)		· ·
		Details on treatment facility provided		1
		Rates provided	-	/
		Estimate of annual costs provided		+
		Existence or amounts of connection fees stated	 _	+
		Link provided to waste water reports	 	+-
		Comments:		
		See comments under water. Good to provide estimates for private services, as well as service providers.		
Community Information	8	General information/description provided	7	一
	1	Good community overview, highlights of community	✓	+
		Economic/industrial/business historical development explained		+
		Link to profile	→	+
		Comments: None		
Taxes	7	Current municipal rates provided		7
· •		Current year personal tax rates provided	 	+
		Capital tax noted	 	+
		Payroll, HST tax info provided	 	+,
		Current year corporate Federal & Ontario tax rates provided, up to date		 `
		Provided links to source data	\ <u>\</u>	+
		Contact information provided for municipal rates	-	+,
		Comments:		
		Municipal taxes low, a competitive advantage. Some taxes requested are missing.		
Permitting /	5	Overview of development process		7
Development Charges		Flow chart of development process	✓	†
•	1 1	Table of fees and approval timeframes provided for all relevant processes	V	+-
	1 1	Total fees estimate provided	√	1
	1	Fast track permitting mentioned		1
	1	Contact info for each approval process provided		~
		Comments: Provide a table of the total development fees involved in for the development of each site so can see if costs are higher or lower on particular sites. Flow chart at back is good, not referenced on page 30. Note OPA is noted where it should rezoning. What does "Plus costs incurred by Municipality beyond non-refundable fee" mean? Seems – thousands more in charges? Leaves doubt as to what cost will be.	read	



Incentives Overview	3	Brief description of each applicable incentive	T^{-}	7
		Summary table of incentives indicated, including estimated value of incentives		1
		Offer of assistance to prepare applications	V	<u> </u>
	1	Link provided for further info and contact person	1	\vdash
		Loan vs. grant provision - interest rates and key terms indicated	-	~
		 Comments: This is a shopping list of incentives, how does the reader know which ones apply without rese them all. Provide a more succinct list of the most likely applicable incentives, the nature of the incentive and the likely benefit. Would benefit from a summary table with the applicable incentives indicated (loan vs. grant, e estimated value of incentives. Make and state assumptions as required to arrive at a bottom li 	tc) a	_
Sector Specific Needs	10	Cleaning and uniform services and contacts provided	\	_
		Comments:	ئـــــــا	<u> </u>
		None		
Transportation	7	Description of transportation network	✓	_
		Map of transportation network		V
		Description of how products will get to market	V	
		Contact information provided for rail, ports, air and trucking		\vdash
		Comments: Contact info only provided in profile. At least local transportation companies and courier service should be noted.	:es	
Appearance of	7	Good quality, professional	V	_
Package		Custom cover		_
		Cover letter	7	
		Spelling/grammatical errors	\vdash	/
		Maps and plan easy to read & need no improvement		<u> </u>
		Good use of colour	-	
		Appropriate font	1	
		Location map at beginning of proposal		
		Comments: Overall, a good package – but not a lot of sizzle. A couple of errors found, but not big ones.		
Organization	8	Pages numbered		
0.ga		Table of contents, hypertext linked		
		Executive summary	•	_/
		Organized		_
		Organized in order presented in RFP		
		Response contained all requested information		✓
		One PDF file versus several	 	_
		References and contact info in appropriate place within text		
		Total costs summed up	\vdash	✓
		Savings achieved through incentives, summed up		<u>,</u>
		Comments: Executive summary provided map and key advantages, not a summary of the proposal. Overall, well organized. Did not contain all requested information, but overall a very good job – better than most.	!	



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Timeliness of Response	10	Received on time Received ahead of schedule Comments: None ✓
TOTAL	126/ 190	Additional Comments: Overall, a very good proposal from Powassan – it would rate up there with the some of the "big guys" in terms of content. A few areas to brush up, but overall very passable. Clearly no properties available that are shovel-ready, those available would not meet the time requirements, and represent to much risk in terms of whether or not approvals will go smoothly.

Would this community be recommended for further investigation for this project?

Not at this time as there are no suitable shovel ready properties available. If there were, this community would be recommended for further investigation.



Commu	unity: Powassan	
Contact	t: Anna Gibson-Olajos	
Project:		
Goals:	The community presents itself and its attributes in the best possible light with respect to the proposed project	žt.
	The site selection consultant has all information required to accurately evaluate the community for this proje	ct.

	Score	Comments	Υ	1
			١ż	١,
Community Reception: Does community	30/35	Room layout conducive to proper participation and engagement of partners	1	Τ
demonstrate		Introductions and exchange of detailed contact information	√	-
understanding and support for project?		Mayor/key members of the community present to demonstrate community support	<u></u>	١,
 Community knowledge Cooperative Spirit 		Attendees – happy to be there, friendly, excited, interested	V	Ħ
		Rehearsed, duties shared amongst presenters	7	-
Timeliness		Attendance – all present, on time, cell phones put away	√	
 Promises kept 		Food & refreshments	V	┞╴
		Printed agenda & schedule, orientation	V	h
		Air photos	1	
		Site tour package handed out containing valuable & detailed information	7	
		PowerPoint introduction – concise, polished, brevity, clear context about location	7	-
		Attributes of the community and key competitive advantages highlighted up front and emphasized throughout the day	√	
		Overview of what is contained in the site tour package	_	٦,
		Key Messages from Mayor/representative: "Your business is very important to us. and Council will do everything in our power to ensure that getting you established easy as possible. Here is my card, my cell phone number, call me at any time, if yo	is as	
		 any questions, or run into any issues, please call me." Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plany properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. 	ans fo	re
	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plan any properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. 	ans fo	re or
ave a labour pool in	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plany properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs	ans fo	re or
nave a labour pool in blace that is	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plan any properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. 	ans fo	re
ave a labour pool in lace that is rained/trainable, cost ffective, available?	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plan any properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs Availability of labour, local & labour shed	ent √	re or
ave a labour pool in lace that is rained/trainable, cost ffective, available? • Cost	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plany properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs Availability of labour, local & labour shed Information on training programs or incentives based on employer's needs 	ans fo	re or
ave a labour pool in place that is rained/trainable, cost offective, available? Cost Availability – skills Availability – other	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plany properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs Availability of labour, local & labour shed Information on training programs or incentives based on employer's needs Bottom line benefit provided 	ent √	re or
ave a labour pool in lace that is rained/trainable, cost ffective, available? Cost Availability – skills Availability – other Worker/management	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plan any properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs Availability of labour, local & labour shed Information on training programs or incentives based on employer's needs Bottom line benefit provided Strong community work ethic 	ans fo	re or
ave a labour pool in blace that is rained/trainable, cost offective, available? Cost Availability – skills Availability – other Worker/management Work ethic	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plany properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs Availability of labour, local & labour shed Information on training programs or incentives based on employer's needs Bottom line benefit provided Strong community work ethic Loyal workforce 	ans fo	re or
pave a labour pool in place that is rained/trainable, cost offective, available? Cost Availability – skills Availability – other Worker/management Work ethic Training resources	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plany properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs Availability of labour, local & labour shed Information on training programs or incentives based on employer's needs Bottom line benefit provided Strong community work ethic Loyal workforce Post-secondary representatives present information 	ans fo	re
Labour: Does community have a labour pool in place that is rained/trainable, cost effective, available? Cost Availability – skills Availability – other Worker/management Work ethic Training resources Recruiting	25/50	 Provide a geographic orientation of municipality and location of properties. Need to air photos, good maps and plans to lay out where things are, not only in terms of transportation and highways to other communities, but clear subdivision and lot plan any properties you intend to pitch (with services clearly indicated). Is there a Chamber of Commerce representative? Where possible, point out key advantages/benefits that are specific to the investme opportunity. Presentation tight and focused on potential employer's needs Availability of labour, local & labour shed Information on training programs or incentives based on employer's needs Bottom line benefit provided Strong community work ethic Loyal workforce Post-secondary representatives present information Cost of labour discussed 	ans fo	re or



Assessment Criteria 📗	Score	Comments	V	
	000.0		Y √	
		Comments: Could provide a more specific presentation and how it relates to proposal – poter partnerships, supports, etc. A plethora of programs exist for training, apprentices but a specific response to the needs must be made to sort out what is applicable, is not. Provide a bottom line benefit. Presentation and information needs to be improved and tailored to proposal – brisexperts to help with this. Would be beneficial to focus on labour pool within the labour shed Competing Northern communities offer very competitive recruitment assistance, needs to as well. Would likely score in 40's with complete information and with presentations from Sound Employment Centre, and detailed incentives related to HR.	ntial ship, o and v ng in	etc. wha the
Fransportation: Is the	22/35	Proximity of scheduled passenger air service	√	T
community/site accessible for inputs,		General aviation, international service	Ť	╁╴
outputs, labour force?		On a major rail line	V	┢
Air service Useburgue		Access to highway routes	V	T
Highways Local roads		Trucking and courier services available	V	t
• Rail		Local roads appear in good condition	1	+
Trucking services		Good road access	V	T
Courier services Shipping		Expansion potential		T
- Ompping		Nearest shipping port noted		T
		Transportation assets are very strong, need to be able to promote them as assets. Need to be able to anticipate client needs, even if not stated. In this case, transponeeded, but was not specifically stated as a request. Would score in 30's once fully prepared and familiar with transportation and logical.	rtatio	n is
		Would score in 30's once fully prepared and familiar with transportation and logist	ics.	
,	30/35	Sites completely serviced		1
Itilities: Are all utilities in lace & able to support ew and future	30/35	Sites completely serviced Service providers discussed	√ √	
lace & able to support ew and future perations?	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.)	√	
ace & able to support ew and future perations? System capacity Service size	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.) Plans of utility infrastructures available	√	
lace & able to support lew and future perations? System capacity Service size Quality	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.) Plans of utility infrastructures available Planned improvements to utility infrastructures discussed	√ √ √	
lace & able to support lew and future perations? System capacity Service size Quality Reliability Rates and fees	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.) Plans of utility infrastructures available Planned improvements to utility infrastructures discussed Water quality reports offered, MOE orders	√ √ √ √	
ace & able to support ew and future perations? System capacity Service size Quality Reliability Rates and fees Infrastructure cost	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.) Plans of utility infrastructures available Planned improvements to utility infrastructures discussed Water quality reports offered, MOE orders Water & sewer capacities and current utilization rates provided	✓ ✓ ✓ ✓ ✓	
lace & able to support lew and future perations? System capacity Service size Quality Reliability Rates and fees Infrastructure cost	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.) Plans of utility infrastructures available Planned improvements to utility infrastructures discussed Water quality reports offered, MOE orders Water & sewer capacities and current utilization rates provided Sewage treatment plant noted condition, MOE orders	✓ ✓ ✓ ✓ ✓	
lace & able to support lew and future perations? System capacity Service size Quality Reliability Rates and fees Infrastructure cost	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.) Plans of utility infrastructures available Planned improvements to utility infrastructures discussed Water quality reports offered, MOE orders Water & sewer capacities and current utilization rates provided Sewage treatment plant noted condition, MOE orders Utility reps present	✓ ✓ ✓ ✓ ✓	
,	30/35	Sites completely serviced Service providers discussed Rates/fees provided (ie. water or sewer, electric, gas, telephone, high speed internet, etc.) Plans of utility infrastructures available Planned improvements to utility infrastructures discussed Water quality reports offered, MOE orders Water & sewer capacities and current utilization rates provided Sewage treatment plant noted condition, MOE orders	✓ ✓ ✓ ✓ ✓	



		Site Visit Assessment		
Assessment Criteria	Score	Comments	Y	N
Community Appearance:	22/35	Attractive, clearly defined downtown core	√	$\frac{1}{}$
Does community		Community pride evident	√	$\frac{1}{\sqrt{2}}$
appearance reflect pride		Investments being made in downtown, public spaces, parks	V	
and unity within?Downtown district		Positive impression	<u>v</u>	
Government &		Municipal, Provincial, institutional buildings appear in good shape/new	 ,	Į v
institutional			✓	1
Streetscape		Parks and recreation facilities – good condition, maintained	√	<u> </u>
ParksSchools	1	Good tour of community provided	_ ✓	
Housing		Schools	_ ✓	
Sewer plant		New developing residential areas and older areas well maintained		
		Hospital(s)		
		Use of transmission corridors		na
İ		Industrial area - controls in place for front yard storage, front yard parking, landscaping, etc. – general appearance		√
		Highway commercial sectors – general appearance		
		Professional signage		١v
		Comments: Improvements needed in terms of property standards and outside storage enforcements.		<u> </u>
		 Downtown OK, could be better (have seen much worse) Would not want to invest in current industrial area – it is a mess in terms of outs no fencing or screening, and will not give a positive impression from highway 11 	ide stor	age,
Sites/Buildings: Does the	40/60	Site areas well presented, topography	√	
community have an inventory of available		Appropriate options given, met needs of the project	V	√
sites and/or buildings		Brokers helpful and accommodating		na
hat are "ready to go"?		Listing/data sheet for each site	√	√
Size appropriate		Purchase/leasing costs reasonable, open to negotiation	Ť	Ť
Topography, soilsZoningSetting, environment		Provided with plans of area including sites being proposed showing all utilities, locations, sizes, lots dimensions, rail, roads, etc.		√
Ingress/egress		Sites had easy access to major road networks	√	
Infrastructure		Contacts mentioned for each site	√	7
Cost, fees, incentives		Ingress/egress and parking	√	
, ,		OP/zoning okay	<u> </u>	√
		Brownfield?	-	├
		ESA available		√
		Comments: One out of four sites suitable for proposed use, other two options not viable or de reasons stated in meeting. For municipally owned lands, business park sales sheet will be required. Purchase price of private lands unknown, recommend not presenting properties have an asking price. OPA and zoning needed on all sites. Urgent to expedite this on the municipal site Will broker fees be paid? Approval Process to purchase not clearly documented.	that do	
		·		
Does the community mpose undue time constraints on	13/15	Clear answers with respect to the approvals required Unified approach to addressing approvals process, pre-application meeting available Fast-tracking available	√	_√_
Does the community mpose undue time constraints on development, does it	13/15	Unified approach to addressing approvals process, pre-application meeting available Fast-tracking available	√	V
Project Scheduling: Does the community mpose undue time constraints on development, does it nave a fast track	13/15	Unified approach to addressing approvals process, pre-application meeting available	✓	V



Comments: Provincial approval not originally noted in proposal Hesitation when asked if there were any other fees or charges associated with confister. Economic history briefly explained History of any plant closures documented and explained Major employment concentrated with few major employers Aggressively seeking attraction (or retention) of employment Appreciative of the history and impact of existing employers Proactive in terms of sustainable approach Population growth and forecasts provided Live-work balance in community Presented what is important to the community (ie. lifestyle, family ties) Government presence/stability	fevelopm V V V V	N √
Provincial approval not originally noted in proposal Hesitation when asked if there were any other fees or charges associated with of site. Economic history briefly explained History of any plant closures documented and explained Major employment concentrated with few major employers Aggressively seeking attraction (or retention) of employment Appreciative of the history and impact of existing employers Proactive in terms of sustainable approach Population growth and forecasts provided Live-work balance in community Presented what is important to the community (ie. lifestyle, family ties)	√ √ √ √	√
History of any plant closures documented and explained Major employment concentrated with few major employers Aggressively seeking attraction (or retention) of employment Appreciative of the history and impact of existing employers Proactive in terms of sustainable approach Population growth and forecasts provided Live-work balance in community Presented what is important to the community (ie. lifestyle, family ties)	✓ ✓ ✓	
term. • Future is brighter for Powassan with smart political decisions.	√ √	√ √ √ √ √ √ √ √ √ √ √ √ √ √ √ √ √ √ √
	Major employers present Local government gives impression of being level headed and realistic, and believes in making appropriate investments Positive signals that local government is very anxious to accommodate new businesses Comments: Some concerns with investment if looking short term, but likely good value over term. Future is brighter for Powassan with smart political decisions. Encouragement and support of residential intensification would be very support.	Major employers present Local government gives impression of being level headed and realistic, and believes in making appropriate investments Positive signals that local government is very anxious to accommodate new businesses Comments: Some concerns with investment if looking short term, but likely good value over the long term. Future is brighter for Powassan with smart political decisions. Encouragement and support of residential intensification would be very supportive of



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		Site Visit Assessment		
Assessment Criteria	Score	Comments	Y	N
Intangibles: Does the	10/15	Staff – friendly, personable	 √	_ _
community present itself well?		Team presentations coordinated effectively	V	<u> </u>
Weather		All team members engaged	√	_
Creativity		Presenters knowledgeable	√	
Personal touch Visit flow and		Great impression early on	1	
organization		Pre-briefing with team to go over messaging, roles and responsibilities	7	
Maps / orientation Other		Unified approach, including all partners, for the visits and presentations	√	
		Clear overview/schedule of planned events		V
		Orientation given (ie. Maps, air photos, lots)		v
		Refreshments, food	√	
		Contact sheet provided	1	7
		Attendees punctual	√	
		Summary provided of all costs and savings in spreadsheet form		7
		Upbeat about lifestyle and the great offerings the Region has to offer	√	
		Site visits went smoothly	√	
		Good tour vehicle (well stocked)	√	
		Good host	√	
		Strength in presentation at the beginning	√	
		Wrap up at the end of the day/tour, listed outstanding questions to be addressed	√	
		Presentation on incentives – tailored to project needs		7
		Good communication during process	√	
		Visit briefing package provided	√	
		Comments: Introduce briefing package at beginning of meeting. New information being reques updated info from proposal should be reviewed and presented. Note where new in being provided. Enlarge the team. Add CFDC, NOHFC, FedNor, Parry Sound Employment Centre, Company to the propose of the	fo is	-
TOTAL	204/300	Additional Comments: There was some "Skating" (aviation services), almost (corporate taxes) on some of the answers. This is immediately evident. A little more research and confidence in some areas will strengthen the whole presentation. If y not aware of the answer, do not hesitate to say "we will check to be certain on that get back to you". It would be of great help if total costs of development, property acquisition, and ongoing operating costs could be summed up in table format.	re /ou ar	e

Would this community be recommended for further investigation for this project?

Based on proposal no, as properties are not shovel-ready. If there was a comparable competitive alternative that is shovel ready, we would go elsewhere. If this location was most competitive location in terms of total costs, we might take a chance on the OPA and zoning going through on Site 1 and make an offer.



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Name of Municipality/Agency: Municipality of

URL: http://powassan.net/

Powassan

Client's Stated Website Objectives:

	ВА	SIC Website Content Assessment
Assessment Criteria	Score	Comments
Google search placement. Name of your community and the words "economic development" returns correct web page	15/15	First result is a direct link to Economic Development page of Powassan site
Maps clearly indicate location of community in North America, Canada, Province	6/15	 Under location, can find a link to a Google map (that overtakes site instead of opening in a new window) and then user must zoom out to get perspective. Site visitor must 'hunt and work' to find it Or visitor can go to GIS system, and see location with respect to North Bay and Algonquin,
Clearly indicated site selection information area	4/10	Economic development can be selected from home page drop down list, but not much site selection data obvious.
News and events are posted and up to date	0/10	 Community and council events, no business related events on calendar No relevant news found
Contact Information	5/10	 Generic Contact info at very bottom of left nav (must scroll to find) No EDO type contact found
Target Sectors Target sector identification & competitive advantage outlined Profiles of target sector industries	1/10	 No target sectors are apparent from the navigation menu Can extract that agriculture and tourism are sectors from local industry, strat plan and profile but not finding comprehensive listing of sectors or advantages
Competitive Advantages Regional and local	1/10	Not found in a neat and tidy listing
Demographic characteristics	2/15	 Only found in profile not on web Tables not all date and profile undated, believe to be 2006 census based No income data with demographics, family income after education
Labour force characteristics Participation, employment and unemployment rates By industry By occupation Commuting Characteristics	2/15	 In profile not on web Labour force participation, by industry and by occupation Again tables undated No commuting data



Assessment Criteria	Score	Comments
Education Educational Attainment Post-secondary field of study Educational institutions	1/10	 Attainment found in profile not on web No field of study School boards, Post-secondary courses on site, distance education info in profile
Hiring and Training Training facilities (public & private) Employment agencies	0/10	Not found on web
Major employers Public Private	4/10	 On web, text description of local industry Major Employers page shows 9 employers no company size, mixed public and private In profile more info
Local Utilities (including broadband) Service Availability Rates Water quality reports Water & sewer capacities Average loads Treatment facility info	0/10	 Some soft info in profile with links to providers – rates not included Not found on web,
Transportation networks	3/15	 No map of transportation network Google or GIS map gives some indication Some info found in profile, not on web
Telecommunications services noted	0/10	In profile not on web
Tax Information Local taxes Provincial taxes Federal taxes	0/10	 Profile mentions low taxes, no rates given for local, provincial or federal Not found on web
Incentives Community Improvement Plan Incentive zones Employment programs Industry incentives Other programs	5/10	 Provincial and Federal programs listed on web – some links out of date Not comprehensive Some relation to strat plan
Local business services Local financial institutions Business resources	1/5	 searchable businesses directory No financial institutions listed There is no "business start-up" section with a funding program page
Climate	1/5	In profile not on web
Quality of life Protective services Healthcare facilities	2/5	 In profile, On web fire protection info, no info on police Recreation info on web
		•



Assessment Criteria	Score	Comments
		Housing study from 2008 downloadable
Property Listings Listings for small communities Online property tool for medium/larger communities	0/10	Info not found
Planning & Development Approvals process Contact Info Fees	5/10	 Schedule of fees as a pdf Phone number (without area code given)
Above information available in PDF downloadable profile	5/10	 Community Profile, Housing Study, Strategic Plan available as PDF downloads only Profile out of date
Location Maps	3/15	Google
Content up-to-date	2/25	 Insufficient/missing content Content that is present appears to be out of date – mostly from profile Sources generally not indicated
TOTAL	72/ 290	



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Name of Municipality/Agency:

Assessment Criteria	Score	Comments
Local real estate market summaries	8/10	Housing study available - 2008
Local research & development institutions	0/10	Info not Available or Not Applicable to Site Selection
Historical building permits by type records	3/10	 2001-2008 Single Family, Accessory Buildings Renovations and Demolitions.
 Maps Water & sewer Labour force distribution Commercial and industrial areas Transportation 	0/10	Info not Available or Not Applicable to Site Selection
TOTAL	11/40	



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Name of Municipality/Agency:

	BEST-0	DF-CLASS Website Content Assessment
Assessment Criteria	Score	Comments
Demographic and labour force projections (from reliable and credible 3 rd party sources) i.e. 5-10-15 year projections	0/10	No projections found
Demographic data at sub- municipal level	0/10	Not found
Online business Directory Downloadable in multiple formats Has mapping capability	5/10	 Not downloadable Google maps open over site – should open to new window Internally searchable
Website linked to/from a regional marketing alliance with a best-of-class regional information portal	8/10	Almaguin Highlands Ontario, Blue Sky Region, Invest in Ontario
Custom profile generation User-defined information downloaded	0/10	•
Sector info/data/resources for target sectors	0/10	•
Interactive GIS Mapping capability	10/10	
Fhematic mapping of demographic variables	0/10	
/ideo Virtual Tour	0/5	•
Download Page	0/5	•
Webcam of Business Areas TOTAL	0/5 23/95	



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Name of Municipality/Agency:

		Website Technical Assessment
Assessment Criteria	Score	Comments
Structure/Navigation Can the visitor quickly find information? Easy to navigate (1-2 click access) Nomenclature	6/10	 Reasonably navigable as not much content 90% of site selection content is only available in profile Nomenclature reasonable
Technical	6/20	 Long pages Long side navs wide page – with 3 sections, Clickable pages that have no content is a nuisance, if no content shouldn't be able to click
Links Links to external sites open in new tab Links to appropriate landing page	3/10	 Externals pages should open in a new window- many links opening incorrectly internally Few broken external links
Search Engine Ranking	10/10	First in Google, in search of community name + economic development
Customer Relationship Level of credibility established Analytics program installed	2/5	 Consistent identification Legal Disclaimer and Copyright info No privacy policy or terms of use found No evidence of analytics program found
Management Ease of contact	3/5	 Can email generic account Can access contact info for municipal office Found name of EDO within text under investment readiness category but no contact
Legal Considerations Disclaimers Privacy statement Copyright	5/10	 No, privacy statement or terms of use found Legal disclaimer and copyright under information section
Site Map	8/10	Not found in usual places – under information tab
Search function	8/10	Global position for search box
Standards HTML W3C Other	8/10	Does not pass W3C HTML validation
Content Export Options Report (Checklist) Report (Shopping Cart) Spreadsheet PDF Email	5/10	PDF only
rotal	64/110	



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Name of Municipality/Agency:

	Web	site Design / Marketing Assessment
Assessment Criteria	Score	Comments
Name of municipality clear? Name of department clear? Logo present and consistent?	8/10	 Name of municipality clear Name clear - appears on every page Single use of logo Logo present and consistent
 Content Written from user's perspective? Written in easy-to-understand style? Subject headlines and categories clear? 	6/10	 Not a lot of ED related content to judge Subjects and headings are clear What is there is fairly easy to read Busy pages with Testimonial, Business Feature member, recreation survey etc.
Visual Design Overall impression? Professional image? Consistent with other brand elements /marketing materials?	5/10	 Consistent use of colours Easy to read text Page very wide, somewhat busy No photos of the area Not enough photos Too much stuff in side navs
Layout Is there design logic? Follows a grid? Photo/text balance OK? Font treatment OK? Text spaced OK? Text readable?	6/10	 Could use more photos and graphical presentation Font is readable, spacing, size good Main menu not located in good position on page Grid is consistent
Photos Reflect the content? Well composed? Appropriate quality? Size and placement OK?	1/10	 Minimal photos Only 1 page within ED has photos and no header photos
Graphics Logical use? Use of colour? Buttons legible? Fonts appropriate?	8/10	Graphics fine
flarketing Linked from other key websites Website Promotion Component of overall	6/10	 Colouring somewhat linked to profile Can't tell what other promotions are happening



Assessment Criteria	Score	Comments
marketing program		
Other Use of Flash? Changing images? Buttons change to indicate current section?	5/10	 Menus rollover No other flash noted
TOTAL	45/80	Overall, appears as a good first generation site. Depending upon the marketing goals, it could be brought up several notches.